



CNEA affiliate companies, include but are not limited to:

**Jacobs**

Jacobs Engineering Group Inc., a corporation of Delaware  
 Jacobs Government Services Company, a corporation of California  
 Jacobs Engineering Inc., a corporation of Delaware  
 Jacobs Group Australia Investments Pty Ltd., a corporation of Australia  
 Jacobs Australia Holdings Company Pty Ltd., a corporation of Australia  
 Sinclair Knight Merz Management Pty Ltd., a corporation of Australia  
 Jacobs Group Australia Holding Ltd., a corporation of Australia  
 Jacobs Group (Australia) Pty Ltd., a corporation of Australia  
 Aquenta Consulting Pty Ltd., a corporation of Australia  
 Jacobs E&C Australia Pty Ltd., a corporation of Australia  
 Jacobs Project Management Australia Pty Ltd., a corporation of Australia  
 Jacobs Architecture (Australia) Pty Ltd., a corporation of Australia  
 Jacobs (Thailand) Co., Ltd., a corporation of Thailand  
 Jacobs Projects (Philippines) Inc., a corporation of the Philippines  
 Sinclair Knight Merz (Ireland) Ltd., a corporation of the Republic of Ireland..  
 Sinclair Knight Merz (Kenya) Limited, a corporation of Kenya  
 Jacobs New Zealand Limited, a corporation of New Zealand  
 PT Jacobs Group Indonesia, a corporation of Indonesia  
 Sinclair Knight Merz International Holdings LLC, a limited liability company of Delaware  
 Jacobs Engineering Group Malaysia Sdn Bhd, a corporation of Malaysia  
 Perunding Mahir Bersatu Sdn Bhd, a corporation of Malaysia  
 Jacobs Engineering Services Sdn Bhd, a corporation of Malaysia

Jacobs Consulting Services Sdn Bhd, a corporation of Malaysia  
 Sinclair Knight Merz (Hong Kong) Limited, a corporation of Hong Kong  
 Sinclair Knight Merz International (Hong Kong) Ltd, a corporation of Hong Kong  
 Jacobs Korea Limited, a Republic of Korea corporation  
 CODE International Assurance Ltd., a corporation of Nevada  
 CODE II International Assurance Ltd., a corporation of Vermont  
 Jacobs Engineering España, S.L.U., a corporation of Spain

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Jacobs Europe Holdco Limited, a corporation of England and Wales  
Jacobs NL B.V., a corporation of the Netherlands  
Jacobs Solutions Hellas S.A., a Societas Europaea of Greece  
Jacobs Services Suomi Oy, a limited liability company of Finland  
Jacobs Danmark ApS, a Denmark corporation  
Jacobs UK Holdings Limited, a corporation of England and Wales  
Jacobs Switzerland GmbH, a corporation of Switzerland  
Jacobs U.K. Limited, a corporation of England and Wales

**Atkins (a subsidiary of AtkinsRealis)**

ATK Energy EU Limited  
ATK Energy EU Services Limited  
Atkins ATK Limited  
Atkins ATK Investments Limited  
Atkins Consultants Limited  
Atkins Consultancy Services Limited  
Atkins International Holdings Limited  
Atkins Investments UK Limited  
Atkins Limited  
Atkins Pension Trustee Limited  
Atkins Rail Limited  
Broomco (985) Limited  
Confab Limited  
Edaroth Limited  
Faithful+Gould (Holdings) Limited  
Faithful+Gould Limited  
Interfleet Holdings Limited  
Kins Holdings Limited  
Parfab Limited  
SNC-Lavalin Co. Ltd.  
SNC-Lavalin (GB) Limited  
SNC-Lavalin (GB) Holdings Limited  
SNC-Lavalin Rail & Transit Limited  
SNC-Lavalin Rail & Transit Verification Limited  
SNC-Lavalin Transport Advisory Limited  
SNC-Lavalin UK Holding Limited  
WS Atkins (No. 3 Trustees) Limited

WS Atkins (Trustees) Limited  
WS Atkins (UK Holdings) Limited  
WS Atkins International Limited  
WS Atkins Limited  
WS Atkins Quest Trustee Limited

**AtkinsRealis**

Atkins China Ltd  
Atkins Danmark A/S  
Atkins International Holdings Limited  
Atkins Ltd  
Atkins North America Holdings LLC  
Atkins North America Inc.  
Atkins Nuclear Secured Holdings Corp  
Atkins US Holdings Inc.  
Candu Energy Inc  
Faithful Gould Ltd  
Faithful Gould Saudi Arabia Ltd  
InPower BC General Partnership  
Isotek Systems, LLC  
Kentz Canada Holdings Limited  
Linxon Gulf LLC  
Linxon India Private Limited  
Linxon PVT Ltd  
Linxon Saudi Arabia Co. Ltd.  
Linxon Sweden Ltd  
Linxon Switzerland Ltd  
Linxon UK Ltd  
Linxon US LLC  
Protrans BC Operations Ltd  
SNC Lavalin (GB) Holdings Ltd  
SNC Lavalin (GB) Ltd  
SNC Lavalin (Guernsey) Holdings Ltd.  
SNC-Lavalin Algérie EURL (Algeria)  
SNC-Lavalin Arabia LLC (Saudi Arabia)  
SNC-Lavalin ATP Inc. (Canada)  
SNC-Lavalin Capital Inc. (Canada)

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SNC-Lavalin Construction Inc.  
SNC-Lavalin Construction (Ontario) Inc. (Canada)  
SNC-Lavalin Constructors Inc.  
SNC-Lavalin Constructors International Inc.  
SNC-Lavalin Constructors (Pacific) Inc.  
SNC-Lavalin Europe B.V.  
SNC-Lavalin GEM Quebec Inc.  
SNC-Lavalin Highway Holdings Inc.  
SNC-Lavalin Inc. (Canada)  
SNC-Lavalin International Inc. (Canada)  
SNC-Lavalin International S.A.S.  
SNC-Lavalin Investments Inc.  
SNC-Lavalin Major Projects Inc.  
SNC-Lavalin Nuclear Inc. (Canada)  
SNC-Lavalin Operations & Maintenance Inc. (Canada)  
SNC-Lavalin Perú S.A. (Peru)  
SNC-Lavalin Projectos Industriais Ltda.  
SNC-Lavalin Rail and Transit Ltd  
SNC-Lavalin Romania S.A. (Romania)  
SNC-Lavalin Stavibel Inc.  
The SNC-Lavalin Corporation  
TransitNEXT General Partnership  
WS Atkins International Ltd  
WS Atkins LTD (previously WS Atkins plc)  
WS Atkins & Partners Overseas  
WS Atkins & Partners Overseas Engineering Consultants  
407 East Development Group General Partnership  
407 International Inc  
Crosslinx Transit Solutions General Partnership  
Rideau Transit Group General Partnership  
Signature on the Saint-Laurent Group General Partnership  
Canadian National Energy Alliance Ltd  
Central Plateau Cleanup Company LLC  
Mid- America Conversion Services, LLC  
Washington River Protection Solutions, LLC  
Crosslinx Transit Solutions Constructors G.P  
East West Rail Joint Operation  
NouvLR General Partnership

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Signature on the Saint Lawrence Construction General Partnership  
SLN Aecon JV (includes but not exclusive to CanAtom, Shoreline)  
SNC-Dragados-Pennecon G.P  
SNC-Lavalin / AECOM  
Myah Tipaza S.p.A  
Shariket Kahraba Hadjret En Nouss S.p.A  
SNC-Lavalin Infrastructure Partners LP

**Fluor**

American Construction Equipment Company, Inc.  
II AMECO Holdings, Inc.  
III AMECO Caribbean, Inc.  
III AMECO Project Services, Inc.  
III Ameco Services, S. de R.L. de C.V.  
III Maquinaria Ameco Guatemala, Limitada  
II Ameco Services, S. de R.L. de C.V.  
Fluor Constructors International, Inc.  
II Fluor Constructors Canada Ltd.  
II Fluor Management and Technical Services, Inc.  
II Servicios de Construccion del Pacifico, Inc.  
Fluor Enterprises, Inc.  
II 202 Maintenance Services, LLC  
II AMECODISC, LLC  
III AMECO COLOMBIA S.A.S.  
III AMECO PANAMA S.A.  
III Ameco Services, S. de R.L. de C.V.  
III Maquinaria Ameco Guatemala, Limitada  
II Cavendish Fluor Partnership Limited  
II Connect 202 Partners, LLC  
II ConOps Industrial Ltd.  
II Daniel International Corporation  
III Fluor Daniel Engineering, Inc.  
III Fluor Management Company L.P.  
II Dean / Fluor, LLC  
II Denver Transit Constructors, LLC

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II Denver Transit Operators, LLC  
II Denver Transit Systems, LLC  
II EFDEE Connecticut Architects, Inc.  
III Industrial Services France SAS  
II EFDEE Engineering Professional Corporation  
II EFDEE Mississippi Architects, A Professional Corporation  
II EFDEE New York Engineers & Architects P.C.  
II ENCEE Architecture Services, P.C.  
II FCI/Fluor/Parsons, a Joint Venture  
II FD Architects & Engineers Corporation  
II FDEE Consulting, Inc.  
II FHdB, LLC  
III Fluor Brasil Ltda.  
II Fluor Alaska, Inc.  
II Fluor Americas, Inc.  
II Fluor Arabia Limited  
II Fluor Australia Pty Ltd.  
III Giovenco Industries (AUST) Pty Limited  
IV Giovenco Industrial Services Pty Ltd.  
IV Giovenco/Insulations International JV Pty Ltd.  
IV Giovenco/Insulations International JV Unit Trust  
III Fluor Global Services Australia Pty Ltd.  
III Fluor Rail Services Pty Ltd.  
III Stork Technical Services Holding Australia Pty Ltd.  
IV Giovenco Industries (AUST) Trust  
III TRS Staffing Solutions (Australia) Pty Ltd.  
II Fluor BNA O&M USA LLC  
III BNA O&M USA General Partnership  
II Fluor Brasil, Ltda.  
III Fluor Engenharia e Projetos S.A.  
II Fluor Canada Ltd.  
III BNA Constructors Canada GP  
III Fluor BNA Holdco Inc.  
IV Fluor BNA GP Inc.  
V Bridging North America Holding Corporation

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Bridging North America GP (Ontario)  
Bridging North America ULC  
Bridging North America GP (Ontario)  
III Fluor BNA O&M GP Inc.  
IV BNA O&M General Partnership  
III Fluor Engineering Solutions Ltd.  
III Fluor O&M Solutions GP Inc.  
IV ACS-Fluor O&M Solutions GP  
III Fluor WEP Holdings Inc.  
IV Windsor Essex Mobility Group GP  
III TRS Staffing Solutions (Canada) Inc.  
III Wright Engineers Limitada Peru  
II Fluor Cebu, Inc.  
II Fluor Chile, Inc.  
III Fluor Chile Ingenieria y Construccion S.A.  
IV Fluor Techint SRL Construccion y Servicios Limitada  
III Ingenieria y Construccion Fluor Daniel Chile Limitada  
II Fluor Colombia Limited  
II Fluor Daniel (Japan) Inc.  
II Fluor Daniel (Malaysia) Sdn. Bhd  
III Technip-Fluor JV  
II Fluor Daniel Caribbean, Inc.  
III Duke/Fluor Daniel Caribbean S.E.  
III Fluor Craft Services, Inc.  
III Fluor Daniel International (Malaysia)  
III Fluor Daniel Maintenance Services, Inc.  
III Fluor Daniel Services Corporation  
IV Stork DFW Service Center, Inc.  
II Fluor Daniel China Services, Inc.  
II Fluor Daniel Coal Services International, Inc.  
III Duke/Fluor Daniel International  
IV Duke/Fluor Daniel Caribbean, S.E.  
II Fluor Daniel Construction Company  
II Fluor Daniel Development Corporation  
III FBT Services, Inc.

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III Fluor Daniel Modesto, Inc.  
IV Fluor Services LLC  
II Fluor Daniel Eastern, Inc.  
III Fluor Kazakhstan LLC  
III P.T. Fluor Daniel Indonesia  
IV PT. Mitra Bersama Engineering  
V PT Singgar Mulia  
II Fluor Daniel Engineers & Constructors, Inc.  
III Fluor (China) Engineering and Construction Co. Ltd.  
II Fluor Daniel Engineers & Constructors, Ltd.  
III CGF Projects Ghana Limited  
III Technip-Fluor JV (owned by FDE&CL Singapore branch)  
II Fluor Daniel Engineers & Consultants Ltd.  
III Fluor Daniel India Private Limited  
III Fluor Mocambique, Limitada  
III JGC - Fluor Mocambique, Lda  
III JGC Fluor TechnipFMC Mocambique, Lda  
II Fluor Daniel Espana, S.A.  
II Fluor Daniel Eurasia, Inc.  
III Sakhalin Neftegas Technology  
II Fluor Engenharia e Projetos S.A.  
II Fluor Europe B.V.  
III AG&P Fluor Joint Venture Company, Inc.  
III Fluor B.V.  
IV Fluor Consultants B.V.  
V Fluor Project Services B.V.  
IV Fluor Infrastructure B.V.  
V Fluor A27/A1 B.V.  
3Angle EPCM V.O.F.  
V Bouw Combinatie Rozenoordburg A10 V.O.F.  
V Fluor Capital B.V.  
3Angle B.V.  
IXAS Zuid-Oost B.V.  
V Infrasppeed (Holdings) B.V.  
V IXAS Gaasperdammerweg B.V.

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V Poort van Den Bosch B.V.  
V Poort van Den Bosch V.O.F.  
IV Fluor Kuwait Company  
IV Fluor Onshore India Private Limited  
IV Stork Holding B.V.  
V Stork B.V.  
Koninklijke Machinefabriek Stork B.V.  
SFS 007.298.633 Pty Limited  
Stork Technical Services HOLDCO B.V.  
VII Stork Technical Services Holding B.V.  
VIII Cooperheat Franchising B.V.  
IX Cooperheat Saudi Arabia Company Ltd.  
VIII Cooperheat GmbH  
IX Thermoprozess Cooperheat GmbH  
VIII Stork APM Consultancy Services LLV  
VIII Stork Asset Management Technology B.V.  
IX Stork APM Consultancy Services LLV  
VIII Stork Gears & Services B.V.  
IX Stork Gears & Services Asia Pte. Ltd.  
VIII Stork German Holding GmbH  
IX Stork Technical Services GmbH  
VIII Stork Intellectual Property B.V.  
VIII Stork International B.V.  
VIII Stork Nederland B.V.  
IX Istimewa Electrotechniek B.V.  
X Combinatie Scaldis Noord V.O.F.  
X Combinatie Scaldis OSK V.O.F.  
X Combinatie Scaldis V.O.F.  
IX N2ES V.O.F.  
IX Stork Worley Integrated Solutions V.O.F.  
VIII Stork Power Services & Technology Beijing Limited  
VIII Stork Power Services B.V.  
IX Stork Integrated Solutions B.V.  
IX Stork Power Services USA Holding Inc.  
X Stork H & E Turbo Blading, Inc.

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VIII Stork Technical Services Belgium N.V.  
VIII Stork Technical Services Saudi Arabia Co.  
VIII Stork Thermeq B.V.  
VIII Stork Turbo Blading B.V.  
VIII Stork Turbo Service B.V.  
VIII Wescon International B.V.  
VII Stork TS Holdings Limited  
VIII Stork Technical Services (Holdings) Limited  
IX Stork Technical Services UK Limited  
X Stork Technical Services International Ltd.  
XI Stork Technical Services Trinidad  
and Tobago Ltd  
X Stork Technical Services Trinidad and Tobago Ltd  
IV TRS Staffing Solutions B.V.  
III Fluor Engineering N.V.  
III Fluor Finance International B.V.  
III Fluor Island ehf.  
III Fluor S.A.  
III Fluor Spain Holding S.L.  
IV Fluor Plant Engineering, S.A.  
IV Technical Resource Solutions, S.L.  
III TRS Consultants-JLT  
IV TRS Staffing Solutions Mozambique, Limitada  
II Fluor Daniel Holdings, Inc.  
III Fluor Central Asia Limited Liability Partnership  
III Fluor Daniel Holdings (Botswana) (Pty) Limited  
III Fluor Daniel Holdings Canada Inc.  
III Fluor Energy Transition Inc.  
III Fluor Greece S.A.  
III Fluor Investments LLC  
III Fluor Mocambique, Limitada  
III Fluor Onshore India Private Limited  
III Fluor Services LLC  
III Fluor Uganda Engineering and Construction Limited  
III FWPJV Limited

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IV KPJV Limited  
III Najmat Al-Sabah for General Services Limited Liability Company, Private Company  
III Qatar National Facility Services  
II Fluor Daniel Illinois, Inc.  
III D/FD Operating Services LLC  
II Fluor Daniel India, Inc.  
II Fluor Daniel Latin America, Inc.  
III Grupo Empresarial Alvica, S.A.  
IV Grupo Alvica SCS  
II Fluor Daniel Mexico S.A.  
III ICA Fluor Daniel, S. de R.L. de C.V.  
IV ICA Fluor Servicios Gerenciales, S.A. de C.V.  
V ICA Fluor Operaciones, S.A. de C.V.  
Desarrolladora De Etileno, S. de R.L. de C.V.  
Etileno XXI Contractors SAPI  
Etileno XXI Services B.V.  
ICA Stork, S. de R.L. de C.V.  
ICA Fluor Petroquimica, S.A.  
VII ICA Stork, S. de R.L. de C.V.  
IV ICA Fluor Servicios Operativos, S.A. de C.V.  
IV IF Proyectos, S.A.  
IV IFD Servicios de Ingenieria S.A. de C.V.  
V ICA Fluor Servicios Operativos, S.A. de C.V.  
IV Industria Del Hierro S.A. de C.V.  
V ICA Fluor Petroquimica S.A. de C.V.  
III IFD Servicios de Ingenieria S.A. de C.V.  
IV Industria Del Hierro S.A. de C.V.  
III TRS International Group, S. de R.L. de C.V.  
III TRS Staffing Solutions, S. de R.L. de C.V.  
II Fluor Daniel Mining & Metals, Ltd.  
III Empresa Constructora Fluor Salfa Limitada  
III Fluor Chile Ingenieria y Construccion S.A.  
III Ingenieria y Construccion Fluor Daniel Chile Limitada  
II Fluor Daniel Overseas, Inc.  
III Fluor Uganda Engineering and Construction Limited

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III PFD International LLC  
II Fluor Daniel P.R.C., Ltd.  
II Fluor Daniel Pacific, Inc.  
III Fluor Daniel-AMEC Philippines, Inc.  
II Fluor Daniel South America Limited  
II Fluor Daniel Technical Services, Inc.  
II Fluor Daniel Venture Group, Inc.  
III Fluor Daniel Asia, Inc.  
IV Duke/Fluor Daniel International Services  
V Duke/Fluor Daniel Caribbean, S.E.  
IV P.T. Fluor Daniel Indonesia  
V Fluor Aker Solutions Indonesia JV  
V PT. MITRA BERSAMA ENGINEERING  
PT Singgar Mulia  
IV P.T. Nusantara Power Services  
III Soli Flo LLC  
IV Soli.Flo, Inc.  
V Soli-Flo Material Transfer, L.P.  
V Soli-Flo Partners, L.P.  
III Soli-Flo Material Transfer, L.P.  
III Soli-Flo Partners, L.P.  
II Fluor Daniel, a Professional Architectural Corporation  
II Fluor Daniel, Inc. - Philippines  
II Fluor Enterprises Group, Inc.  
II Fluor Federal Global Projects, Inc.  
II Fluor Federal Services NWS, Inc.  
II Fluor Federal Services, Inc.  
III Beyond New Horizons, LLC  
III Fluor Federal Petroleum Operations, LLC  
III Fluor Federal, Inc.  
III Fluor Idaho, LLC  
III Fluor Marine Propulsion, LLC  
III Fluor-BWXT Portsmouth LLC  
III Four Rivers Nuclear Partnership, LLC  
III Mid-America Conversion Services, LLC

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III National Energy Security Operations, LLC  
III National TRU Waste Partnership LLC  
III Nuclear Production One, LLC  
III Savannah River Mission Completion, LLC  
III Savannah River Nuclear Partners, LLC  
III Savannah River Nuclear Solutions, LLC  
II Fluor Federal Services, LLC  
II Fluor Federal Solutions, LLC  
III Rock Island Integrated Services  
II Fluor Fernald, Inc.  
III Fluor Environmental Resources Management Services, Inc.  
II Fluor Finance Limited  
II Fluor Finance U.S., Inc.  
II Fluor GmbH  
II Fluor Government Group International, Inc.  
III Fluor Intercontinental Arabian Peninsula LLC  
II Fluor Guinea, Inc.  
II Fluor Hanford, Inc.  
II Fluor Heavy Civil, LLC  
II Fluor Industrial Services Canada Inc.  
III Fluor Driver Inc.  
II Fluor Industrial Services, Inc.  
II Fluor Intercontinental, Inc.  
III Dominican Republic Combined Cycle, LLC  
III Fluor AMEC II, LLC  
III Fluor Daniel Nigeria Limited  
III Fluor Government Group-Canada, Inc.  
IV ATCO - Fluor Support Solutions Ltd.  
IV Canadian National Energy Alliance Ltd.  
III Fluor Intercontinental Arabian Peninsula LLC  
III Fluor Intercontinental Germany GmbH  
III Fluor Intercontinental Solutions, LLC  
III FLUOR M Ltd.  
III Greenville Technical Services Inc.  
III Grupo Alvica SCS

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III NWKC LLC  
II Fluor International Limited  
III COOEC-Fluor Heavy Industries Co., Ltd.  
III Fluor Workforce Solutions Limited  
IV CSP EG S.L.  
III Fluor Limited  
IV Fluor Pension Trustee Limited  
IV FPMM, XXK (FPMM, LLC-English translation)  
V Mongolian National Facility Services (MNFS) LLC  
VI Red Camel Construction LLC  
III Fluor Projects Limited  
III Kazakh Projects Joint Venture Limited  
III TRS Staffing Solutions Limited  
II Fluor International, Inc.  
III Fluor Mideast Limited  
III Iraq Construction Ltd.  
IV Iraq Water General Contracting Company L.L.C.  
II Fluor Ireland Limited  
III TRS Staffing Solutions Limited  
II Fluor Kazakhstan Inc.  
III Fluor Texas, Inc.  
II Fluor Maintenance Services, Inc.  
II Fluor Mediterranean, Inc.  
II Fluor Mining and Metals France, Inc.  
II Fluor NE, Inc.  
III ADP/FD of Nevada, Inc.  
II Fluor Nuclear Services, Inc.  
II Fluor Oak Ridge, LLC  
II Fluor Projects, Inc.  
II Fluor Rovuma, Inc.  
II Fluor Scaffolding, Inc.  
II Fluor Services International, Inc.  
II Fluor Spain Holding S.L.  
III Fluor Plant Engineering, S.A.  
III Technical Resource Solutions, S.L.

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II Fluor SPN, Inc.  
II Fluor Supply Chain Solutions Singapore Pte. Ltd.  
II Fluor Technologies Corporation  
III KazakhNefteGasServis Limited Liability Partnership  
II Fluor Transworld Services, Inc.  
II Fluor US Services, Inc.  
II Fluor-Brady, LLC  
II Fluor-Lane, LLC  
II Fluor-Lane 95, LLC  
II Fluor-Lane South Carolina, LLC  
II Fluor-United Asheville, LLC  
II Fluor/HDR Global Design Consultants, LLC  
II FM Operating Services, LLC  
II FMC Holding Company LLC  
III Fluor Management Company L.P.  
II Global Project Execution, Inc.  
II Goar, Allison & Associates, LLC  
II Indo-Mauritian Affiliates Limited  
III Fluor Daniel India Private Limited  
II Infrastructure Civil Equipment, LLC  
II Integrated Solutions France, Inc.  
II Integrated Solutions Services, Inc.  
II LAX Integrated Express Solutions HoldCo, LLC  
IIILAX Integrated Express Solutions, LLC  
II Middle East Fluor  
II NuScale Holdings Corp.  
IIINuScale Power Corporation  
IIINuScale Power, LLC  
II NuScale Power Corporation  
III NuScale Power, LLC  
II NuScale Power, LLC  
II P2S Bermuda, LLC  
II Pegasus Link Constructors, LLC  
II Plant Engineering Services LLC  
II Plant Performance Services International LLC

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II Purple Line Transit Constructors, LLC  
II Servicios Minería, Inc.  
II Soli-Flo LLC  
III Soli.Flo, Inc.  
IV Soli-Flo Material Transfer, L.P.  
IV Soli-Flo Partners, L.P.  
II Soli-Flo Material Transfer, L.P.  
II Soli-Flo Partners, L.P.  
II Strategic Organizational Systems Enterprises, Inc.  
III Strategic Organizational Systems Environmental Engineering Division, Inc.  
II Stork USA, Inc.  
III Stork Maintenance Services, Inc.  
II Support Services International, LLC  
II Tappan Zee Constructors, LLC  
II TDF Inc.  
III Fluor Daniel Engineers S.A. (Pty) Limited  
IV Trans-Africa Projects Ltd.  
IV Trans-Africa Projects (Pty) Ltd.  
III Fluor S.A. (Pty) Limited  
IV Fluor South Africa Proprietary Limited  
FLAG Joint Venture  
TRS Staffing Solutions (Pty) Ltd  
IV Fluor-Igoda Projects (Proprietary) Limited  
II Venezco, Inc.  
II Virta Inc.  
IIIVirta Chile SpA  
II Walsh-Fluor Design-Build Team LLC  
II Williams Brothers Engineering Company  
III Fluor Argentina, Inc.  
IV Fluor Argentina Inc. Sucursal Argentina - TECHINT Compañía Técnica Internacional S.A.C.I-Union  
II WODECO Nigeria Limited  
Fluor Holding Company LLC  
II Fluor Management Company L.P.  
II Mineral Resource Development Corporation  
III St. Joe Participacoes Ltda.

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II St. Joe Participacoes Ltda  
TRS Staffing Solutions, Inc.  
II Agensi Pekerjaan TRS Malaysia SDN. BHD.  
II TRS Craft Services, Inc.  
II TRS FAR EAST SDN. BHD.  
III Agensi Pekerjaan TRS Malaysia SDN. BHD.  
II TRS International Group, S. de R.L. de C.V.  
II TRS International Payroll Co.  
III TRS Staffing Solutions India Private Limited  
II TRS SA HOLDING COMPANY (PTY) LTD  
III TRS SEARCH AND SELECTION (Pty) Ltd  
II TRS STAFFING SOLUTIONS (PROPRIETARY) LIMITED  
II TRS Staffing Solutions Belgium BV  
II TRS Staffing Solutions GmbH  
II TRS Staffing Solutions India Private Limited  
II TRS Staffing Solutions Mozambique, Limitada  
II TRS Staffing Solutions, S. de R.L. de C.V.